



Note: This document has been translated from the Japanese original for reference purposes only. In the event of any discrepancy between this translated document and the Japanese original, the original shall prevail.

November 13, 2025

Consolidated Financial Results for the Six Months Ended September 30, 2025 (Under Japanese GAAP)

Company name: ESPEC CORP.
 Listing: Tokyo Stock Exchange
 Securities code: 6859
 URL: <https://www.espec.co.jp>
 Representative: Satoshi Arata, Representative Director and President
 Inquiries: Hideyuki Oda, Director and Executive Officer / Chief Officer of Corporate Control Headquarters
 Telephone: +81-6-6358-4741
 Scheduled date to file interim securities report: November 14, 2025
 Scheduled date to commence dividend payments: December 11, 2025
 Preparation of supplementary material on quarterly financial results: Yes
 Holding of quarterly financial results briefing: Yes (for institutional investors)

(Yen amounts are rounded down to millions, unless otherwise noted.)

1. Consolidated financial results for the six months ended September 30, 2025 (from April 1, 2025 to September 30, 2025)

(1) Consolidated operating results (cumulative)

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
Six months ended	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
September 30, 2025	30,322	(0.5)	2,607	(20.9)	2,704	(20.4)	1,912	(22.0)
September 30, 2024	30,464	11.8	3,296	41.2	3,398	34.5	2,452	48.3

Note: Comprehensive income For the six months ended September 30, 2025 ¥ 2,483 million [69.9%]
 For the six months ended September 30, 2024 ¥ 1,461 million [(56.1)%]

	Basic earnings per share	Diluted earnings per share
Six months ended	Yen	Yen
September 30, 2025	87.49	—
September 30, 2024	112.34	—

(2) Consolidated financial position

	Total assets	Net assets	Equity-to-asset ratio	Net assets per share
As of	Millions of yen	Millions of yen	%	Yen
September 30, 2025	76,934	57,967	75.3	2,648.48
March 31, 2025	75,847	56,693	74.7	2,596.78

Reference: Equity As of September 30, 2025 ¥ 57,967 million
 As of March 31, 2025 ¥ 56,693 million

2. Cash dividends

	Annual dividends per share				
	First quarter-end	Second quarter-end	Third quarter-end	Fiscal year-end	Total
	Yen	Yen	Yen	Yen	Yen
Fiscal year ended March 31, 2025	—	35.00	—	60.00	95.00
Fiscal year ending March 31, 2026	—	45.00			
Fiscal year ending March 31, 2026 (Forecast)			—	70.00	115.00

Note: Revisions to the forecast of cash dividends most recently announced: None

3. Forecast of consolidated operating results for the fiscal year ending March 31, 2026 (From April 1, 2025 to March 31, 2026)

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Basic earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Fiscal year ending March 31, 2026	68,000	1.1	7,600	1.0	7,750	(0.6)	5,800	(3.4)	265.10

Note: Revisions to the forecast of consolidated operating results most recently announced: Yes

For details on the revision of the consolidated operating results forecast, please refer to the “Notice Concerning Revisions to Consolidated Full-Year Financial Results Forecasts for the Fiscal Year Ending March 31, 2026” announced today (November 13, 2025). In addition, the average number of shares outstanding during the period used to calculate basic earnings per share does not take into account the impact of the acquisition and cancellation of treasury shares as described in the “Notice Concerning Determination of Matters Related to Acquisition of Own Shares and Policy for Cancellation of Own Shares” announced today (November 13, 2025).

*Notes

(1) Significant changes in the scope of consolidation during the period: None

Newly included: – companies (Company name)

Excluded: – companies (Company name)

(2) Adoption of accounting treatment specific to the preparation of quarterly consolidated financial statements: Yes

For details, see “Notes to accounting methods specific to the preparation of the interim consolidated financial statements” on page 8.

(3) Changes in accounting policies, changes in accounting estimates, and restatement

(i) Changes in accounting policies due to revisions to accounting standards and other regulations: None

(ii) Changes in accounting policies due to other reasons: None

(iii) Changes in accounting estimates: None

(iv) Restatement: None

(4) Number of issued shares (common shares)

(i) Total number of issued shares at the end of the period (including treasury shares)

As of September 30, 2025	23,781,394 shares
As of March 31, 2025	23,781,394 shares

(ii) Number of treasury shares at the end of the period

As of September 30, 2025	1,894,264 shares
As of March 31, 2025	1,949,204 shares

(iii) Average number of shares outstanding during the period (cumulative from the beginning of the fiscal year)

Six months ended September 30, 2025	21,858,870 shares
Six months ended September 30, 2024	21,832,306 shares

* Review of the Japanese-language originals of the attached interim consolidated financial statements by certified public accountants or an audit corporation: None

* Proper use of earnings forecasts, and other special matters

Statements concerning the future such as the results forecasts, etc., included in this document are based on currently available information and certain assumptions judged reasonable and actual results, etc., may differ due to various factors. Please refer to “Description of consolidated operating forecasts and other forward-looking information” on page 3 for forecast assumptions and notes of caution for usage.

1. Qualitative information concerning interim consolidated financial results.....	2
(1) Description of operating results	2
(2) Description of financial position	3
(3) Description of consolidated operating forecasts and other forward-looking information.....	3
2. Interim consolidated financial statements and significant notes	4
(1) Interim consolidated balance sheets	4
(2) Interim consolidated statements of income and quarterly consolidated statements of comprehensive income.....	6
Interim consolidated statements of income.....	6
Interim consolidated statements of comprehensive income.....	7
(3) Notes to the interim consolidated financial statements	8
Notes to accounting methods specific to the preparation of the interim consolidated financial statements.....	8
Notes on segment information, etc.	8
Notes on significant changes in shareholders' equity	9
Notes on the assumption of a going concern	9
Material subsequent events.....	9

1. Qualitative information concerning interim consolidated financial results

Forward-looking statements contained herein are based on the Group's judgment as of September 30, 2025.

(1) Description of operating results

During the first six months of fiscal 2025, the year ending March 31, 2026, the ESPEC Group's business environment saw firm demand for electronics components and electronics equipment related to AI semiconductors, which is a target market under the medium-term management plan. Investment in satellite communications in North America was also strong. In the automotive-related field, investments for EVs and batteries seem to have slowed.

Looking at the Company's operating results for the six months ended September 30, 2025, orders received increased 5.5% year on year to ¥38,636 million, reaching new record highs, mainly due to strong order trends in North America and Southeast Asia. However, as there were many orders with long lead times such as large-scale products and bulk orders of multiple units, net sales decreased by 0.5% to ¥30,322 million, being mostly unchanged year on year. On the profit front, operating profit was ¥2,607 million, a year-on-year decrease of 20.9%, due to a worsening cost of sales ratio and an increase in selling, general and administrative expenses. Profit attributable to owners of parent decreased by 22.0% year on year to ¥1,912 million.

	Previous consolidated 2 nd quarter (fiscal 2024) (Millions of yen)	This consolidated 2 nd quarter (fiscal 2025) (Millions of yen)	Change (%)
Orders received	36,621	38,636	5.5
Net sales	30,464	30,322	(0.5)
Operating profit	3,296	2,607	(20.9)
Ordinary profit	3,398	2,704	(20.4)
Profit attributable to owners of parent	2,452	1,912	(22.0)

Performance by segment

This consolidated 2nd quarter (Fiscal 2025)

	Orders received (Millions of yen)	Net sales (Millions of yen)	Operating profit (loss) (Millions of yen)
Equipment business	33,127	25,887	2,551
Service business	4,224	3,780	56
Other business	1,500	880	(2)
Elimination	(215)	(226)	1
Total	38,636	30,322	2,607

Equipment business

In the environmental test chambers field, in the Japanese market, both orders received and net sales for highly versatile standardized products increased year on year. In customized products, while orders received decreased compared to the same period in the previous fiscal year, which had shown strong performance centered on EV- and battery-related products, net sales increased due to the steady performance of AI semiconductors. In overseas markets, although orders received significantly increased year on year in North America and Southeast Asia, net sales decreased as many of the orders had long lead times.

In the energy devices equipment field, the investment cycle for EV batteries ran its course, and both orders received and net sales significantly decreased year on year.

In the semiconductor equipment field, orders received decreased year on year, but net sales significantly increased due to the recording of sales from bulk projects for electronics components for AI servers.

As a result, the equipment business on the whole saw orders received increase 3.9% to ¥33,127 million and net sales decrease 2.2% year on year to ¥25,887 million. On the profit front, operating profit was ¥2,551 million, a year-on-year decrease of 15.3%, due to the decrease in net sales and worsening of the cost of sales ratio.

	Previous consolidated 2 nd quarter (fiscal 2024) (Millions of yen)	This consolidated 2 nd quarter (fiscal 2025) (Millions of yen)	Change (%)
Orders received	31,868	33,127	3.9
Net sales	26,469	25,887	(2.2)
Operating profit	3,013	2,551	(15.3)

Service business

In the after-sales service and engineering field, orders received and net sales both increased year on year as both preventative maintenance services and repair services were solid.

In laboratory testing services and facility rentals, orders received decreased year on year, and net sales were mostly unchanged year on year, due to the impact of investment restraint and changes in development plans resulting from the slowdown in EV demand.

As a result, the service business on the whole saw orders received increase 1.2% year on year to ¥4,224 million and net sales increase 2.1% to ¥3,780 million.

On the profit front, operating profit was ¥56 million, a year-on-year decrease of 82.4%, mainly due to higher depreciation and increased personnel of laboratory testing services, which resulted in worsening of the cost of sales ratio.

	Previous consolidated 2 nd quarter (fiscal 2024) (Millions of yen)	This consolidated 2 nd quarter (fiscal 2025) (Millions of yen)	Change (%)
Orders received	4,176	4,224	1.2
Net sales	3,701	3,780	2.1
Operating profit	324	56	(82.4)

Other business

In the other business field, which is centered on the environmental conservation and plant production systems businesses, we secured large orders in the area of plant factories, and performance was firm in plant research devices and reforestation.

As a result, orders received increased by 85.6% year on year to ¥1,500 million and net sales increased by 68.7% to ¥880 million.

However, on the profit front, there was an operating loss of ¥2 million, despite some improvement from the same period of the previous fiscal year.

	Previous consolidated 2 nd quarter (fiscal 2024) (Millions of yen)	This consolidated 2 nd quarter (fiscal 2025) (Millions of yen)	Change (%)
Orders received	808	1,500	85.6
Net sales	521	880	68.7
Operating loss	(31)	(2)	—

* There are marked seasonal fluctuations in the Group's performance based on quarterly sales because of a strong trend towards contractual deliveries occurring in the 2nd and 4th quarters as a result of customers' budget implementation.

(2) Description of financial position

Total assets at the end of the interim consolidated accounting period were ¥76,934 million, an increase of ¥1,087 million from the end of the previous fiscal year. The major factors included an increase of ¥4,601 million in cash and deposits, a decrease of ¥4,563 million due to the collection of trade receivables (notes and accounts receivable-trade, contract assets, and electronically recorded monetary claims-operating) recorded at the end of the previous fiscal year, an increase of ¥832 million in inventories such as work in process in conjunction with an increase in order backlogs, and an increase of ¥544 million in investments and other assets due to factors such as an increase in investment securities through a rise in the market value of shareholdings.

Liabilities were ¥18,967 million, a decrease of ¥186 million from the end of the previous fiscal year. The major factors included an increase of ¥416 million in long-term borrowings due to the introduction of a Trust-type Employee Shareholding Incentive Plan (E-Ship®), a decrease of ¥366 million in trade payables (notes and accounts payable-trade and electronically recorded obligations-operating), and a decrease of ¥269 million in income taxes payable.

Net assets were ¥57,967 million, an increase of ¥1,274 million against the end of the previous fiscal year. The major factors included an increase of ¥583 million in retained earnings due to recording ¥1,912 million in profit attributable to owners of parent in the six months ended September 30, 2025, while there was appropriation of ¥1,324 million in profits as dividends, along with an increase of ¥395 million in valuation difference on available-for-sale securities, and an increase of ¥200 million in foreign currency translation adjustment.

(3) Description of consolidated operating forecasts and other forward-looking information

The full-year consolidated operating results forecast for the fiscal year ending March 31, 2026 has been revised based on the consolidated operating results for the six months ended September 30, 2025 and the current situation. For more details, please refer to the "Notice Concerning Revisions to Consolidated Full-Year Financial Results Forecasts for the Fiscal Year Ending March 31, 2026" announced on November 13, 2025. The forecasted figure for orders received for the full fiscal year ending March 31, 2026 has been revised from ¥66,000 million to ¥69,000 million.

2. Interim consolidated financial statements and significant notes

(1) Interim consolidated balance sheets

(Millions of yen)

	As of March 31, 2025	As of September 30, 2025
Assets		
Current assets		
Cash and deposits	12,768	17,369
Notes and accounts receivable - trade, and contract assets	18,011	14,990
Electronically recorded monetary claims - operating	5,842	4,299
Merchandise and finished goods	2,741	2,758
Work in process	3,763	4,640
Raw materials and supplies	5,714	5,653
Other	1,807	1,830
Allowance for doubtful accounts	(60)	(63)
Total current assets	50,589	51,479
Non-current assets		
Property, plant and equipment		
Buildings and structures, net	6,080	5,931
Land	5,221	5,241
Other, net	4,624	4,573
Total property, plant and equipment	15,925	15,746
Intangible assets		
Goodwill	1,368	1,242
Other	731	689
Total intangible assets	2,100	1,931
Investments and other assets	7,232	7,776
Total non-current assets	25,257	25,454
Total assets	75,847	76,934
Liabilities		
Current liabilities		
Notes and accounts payable - trade	3,928	4,041
Electronically recorded obligations - operating	2,234	1,754
Short-term borrowings	101	250
Income taxes payable	1,072	803
Provision for bonuses	653	555
Provision for bonuses for directors (and other officers)	17	—
Provision for share awards for directors (and other officers)	144	—
Provision for product warranties	242	262
Provision for loss on orders received	3	10
Other	7,023	7,034
Total current liabilities	15,421	14,713
Non-current liabilities		
Long-term borrowings	25	441
Retirement benefit liability	90	101
Provision for share awards for directors (and other officers)	148	165
Provision for retirement benefits for directors (and other officers)	2	2
Asset retirement obligations	25	25
Other	3,440	3,516
Total non-current liabilities	3,732	4,253
Total liabilities	19,153	18,967

	As of March 31, 2025	As of September 30, 2025
Net assets		
Shareholders' equity		
Share capital	6,895	6,895
Capital surplus	7,053	7,280
Retained earnings	41,212	41,796
Treasury shares	(3,318)	(3,426)
Total shareholders' equity	51,843	52,546
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	2,095	2,490
Revaluation reserve for land	(678)	(678)
Foreign currency translation adjustment	3,190	3,391
Remeasurements of defined benefit plans	243	218
Total accumulated other comprehensive income	4,850	5,421
Total net assets	56,693	57,967
Total liabilities and net assets	75,847	76,934

(2) Interim consolidated statements of income and interim consolidated statements of comprehensive income

Interim consolidated statements of income

(Six months ended September 30, 2025)

(Millions of yen)

	Six months ended September 30, 2024	Six months ended September 30, 2025
Net sales	30,464	30,322
Cost of sales	19,326	19,767
Gross profit	11,137	10,554
Selling, general and administrative expenses		
Salaries and allowances	2,347	2,384
Provision for bonuses	172	174
Provision for product warranties	54	69
Provision for share awards for directors (and other officers)	29	22
Provision of allowance for doubtful accounts	—	0
Amortization of goodwill	126	124
Other	5,109	5,171
Total selling, general and administrative expenses	7,841	7,947
Operating profit	3,296	2,607
Non-operating income		
Interest income	30	27
Dividend income	144	90
Other	110	56
Total non-operating income	285	174
Non-operating expenses		
Interest expenses	13	16
Commission expenses	4	4
Foreign exchange losses	159	52
Other	4	2
Total non-operating expenses	182	76
Ordinary profit	3,398	2,704
Extraordinary income		
Gain on sale of non-current assets	1	1
Gain on sale of investment securities	106	158
Total extraordinary income	107	159
Extraordinary losses		
Loss on retirement of non-current assets	1	2
Total extraordinary losses	1	2
Profit before income taxes	3,504	2,861
Income taxes - current	1,052	949
Profit	2,452	1,912
Profit attributable to owners of parent	2,452	1,912

Interim consolidated statements of comprehensive income

(Six months ended September 30, 2025)

(Millions of yen)

	Six months ended September 30, 2024	Six months ended September 30, 2025
Profit	2,452	1,912
Other comprehensive income		
Valuation difference on available-for-sale securities	(358)	395
Foreign currency translation adjustment	(621)	200
Remeasurements of defined benefit plans, net of tax	(11)	(25)
Total other comprehensive income	(990)	571
Comprehensive income	1,461	2,483
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	1,461	2,483

(3) Notes to the interim consolidated financial statements

Notes to accounting methods specific to the preparation of the interim consolidated financial statements

Tax expenses

For tax expenses, the Company has adopted the method of reasonably estimating the effective tax rate after applying tax effect accounting to profit before income taxes for the current consolidated fiscal year, and then multiplying interim profit before income taxes by the relevant estimated effective tax rate. However, when the tax expenses calculated using the relevant estimated effective tax rate are notably irrational, tax expenses shall be calculated using the statutory effective tax rate.

Notes on segment information, etc.

Segment information

I Previous consolidated 2nd quarter (from April 1, 2024 to September 30, 2024)

1. Information concerning the net sales and profit or loss of each reportable segment

	Reportable segment			Total	Adjustment ¹	Carried amount on interim consolidated statements of income ²
	Equipment business	Service business	Other business			
Net sales						
(1) Sales to external customers	26,420	3,535	508	30,464	—	30,464
(2) Internal sales or transfers between segments	48	165	13	227	(227)	—
Total	26,469	3,701	521	30,692	(227)	30,464
Segment profit (loss)	3,013	324	(31)	3,307	(10)	3,296

1. Adjustment for segment profit (loss) mainly represents eliminations of inter-segment transactions.

2. Segment profit (loss) was reconciled with the operating profit presented in the interim consolidated statement of income.

2. Information related to impairment loss on non-current assets, and goodwill, etc. for each reportable segment

There were no significant changes in the amount of goodwill during the six months ended September 30, 2024.

II This consolidated 2nd quarter (from April 1, 2025 to September 30, 2025)

1. Information concerning the net sales and profit or loss of each reportable segment

	Reportable segment			Total	Adjustment ¹	Carried amount on interim consolidated statements of income ²
	Equipment business	Service business	Other business			
Net sales						
(1) Sales to external customers	25,841	3,606	873	30,322	—	30,322
(2) Internal sales or transfers between segments	45	174	6	226	(226)	—
Total	25,887	3,780	880	30,548	(226)	30,322
Segment profit (loss)	2,551	56	(2)	2,605	1	2,607

1. Adjustment for segment profit (loss) mainly represents eliminations of inter-segment transactions.

2. Segment profit (loss) was reconciled with the operating profit presented in the interim consolidated statement of income.

2. Information related to impairment loss on non-current assets, and goodwill, etc. for each reportable segment

There were no significant changes in the amount of goodwill during the six months ended September 30, 2025.

Notes on the assumption of a going concern
Not applicable

Notes on significant changes in shareholders' equity
Not applicable

Material Subsequent Events

Acquisition and Cancellation of Treasury Shares

At the Board of Directors meeting held on November 13, 2025, the Company approved a resolution on matters relating to the purchase of treasury shares pursuant to the provisions of Article 156 of the Companies Act as applied by replacing the relevant terms pursuant to the provision of Article 165, paragraph (3) of the said Act, and also resolved on the basic policy regarding the cancellation of treasury shares.

For more details, please refer to the "Notice Concerning Determination of Matters Related to Acquisition of Own Shares and Policy for Cancellation of Own Shares" announced today.