Securities ID code: 6859

Reference

Company Presentation and Business Overview

ESPEC CORP. February 21, 2025

Company Profile

<u>Industry-leading manufacturer of environmental test chambers</u>

Name ESPEC CORP.

Head Office 3-5-6, Tenjinbashi, Kita-ku, Osaka

Representative Representative Director and President

Satoshi Arata

Established July 25, 1947

Incorporated January 13, 1954
Paid-up Capital ¥6,895 million

Issued Shares 23,781,394 shares Employees 1,775 (consolidated)

Main Business Manufacture and Sales of Environmental Test

Chambers, Energy Device Equipment,

Semiconductor Equipment and Plant Factory.

After-Sales Service, Laboratory Testing Services and

Others.



Head Office

Share of Environmental Test Chambers

Worldwide: 30% or more, domestic: 60% or more

As of March 31, 2024

^{*} Market shares are ESPEC estimates

Global Network

Consolidated Subsidiaries: 13 companies

(9 overseas companies, 4 domestic companies)

EUROPE

- ESPEC EUROPE GmbH
- ESPEC IKLIM KABINLERI SATIS VE MUHENDISLIK LIMITED SIRKETI

JAPAN

ESPEC CORP. *

- ESPEC ASSIST CORP.
- ESPEC MIC CORP.
- ESPEC THERMAL TECH SYSTEM CORP. *
- COSMOPIA HIGHTECH CORP. *

Global Network:
50 locations
(countries or territories),
44 companies

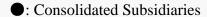
Domestic Business
Facilities: 16
Domestic Agencies: 46

U.S.A.

●ESPEC NORTH AMERICA, INC. *

ASIA

- SHANGHAI ESPEC ENVIRONMENTAL EQUIPMENT CORP. *
- ESPEC ENVIRONMENTAL EQUIPMENT (SHANGHAI) CO., LTD.
- ESPEC TEST EQUIPMENT (GUANGDONG) CO., LTD. *
- ESPEC TEST TECHNOLOGY (SHANGHAI) CO., LTD.
- ESPEC (CHINA) LIMITED
- ESPEC KOREA CORP. *
- ESPEC ENGINEERING (THAILAND) CO.,LTD
- ESPEC ENGINEERING VIETNAM CO., LTD.
 - >: Non-consolidated Subsidiaries
 - * Denotes company with production functions.



Summary of ESPEC Business (Per Market/Use)

		Main Products	Market	Use	Sales Composition (FY2023)
Equipment Business	Environmental Test Chambers	Temperature & humidity chamber Thermal shock chamber Bench-top type temperature & humidity chamber HAST chamber Walk-in type temperature & humidity chamber Combined temperature & humidity chamber HALT & HASS test chamber FPD equipment	 Electronic component and equipment market Automobile market Semiconductor market Pharmaceuticals, Cosmetics, Foods market LCD and Organic Electro-Luminescence market 	 For R&D For credibility and evaluation For production and inspection 	86%
	Energy Device Equipment	•LIB charge-discharge cycle evaluation equipment •LIB safety evaluation system •Fuel cells evaluation system	 Next generation automobile market Secondary batteries market Fuel cells market 	 For R&D For credibility and evaluation For safety evaluation For production 	
	Semiconductor Equipment	Burn-in system Semiconductor evaluation system	•Semiconductor market •Automobile market	For production and inspectionFor development and evaluation	
Service Business	After-Sales Service and Engineering	• After-sales service • Construction around equipment	 Electronic component and equipment market Automobile market Semiconductor market 	-	12%
	Laboratory Testing Services and Facility Rentals	Laboratory testing servicesResaleEquipment rentalCalibration		• For R&D • For credibility and evaluation	
Other Business	Environmental Conservation	Reforestation (Tree planting), Waterfront biotope restoration, Urban greening			
	Plant Production Systems	Plant factory, Equipment for growing plants			2%

History of Environmental Test

What is Environmental Test?

Test to analyze and evaluate effects of environmental factors such as temperature, humidity, pressure, and vibration on various industrial products like electronic components in order to ensure product quality.

1950s

The environmental test was JISstandardized in Japan for consumer products.





1970s-1990s

"Reliability" and "quality control" became important issues in product development. Demand increased dramatically due to a rapid shift toward computerization and the use of electronic components.







Present

Demand is expanding in the development fields of IoT and next-generation automobiles against the backdrop of digitalization and decarbonization.



1961 Japan's First **Environmental Test Chamber**



Low Temperature & Humidity Chamber "Lucifer"

Worldwide Market Share No. 1

Consecutively selected as a winner of Ministry of Economy, Trade and Industry (METI) "Global Niche Top Companies Selection 100" (FY 2013, FY 2020)



Domestic: 60% or more

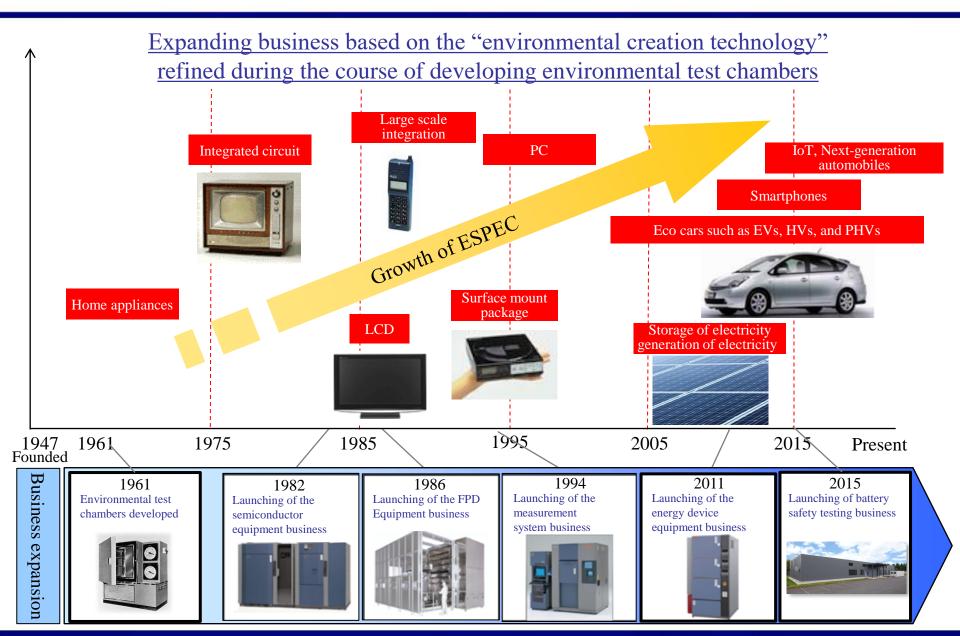
Worldwide: 30% or more





Temperature & Humidity Chamber "Platinous J series"

Transition in Business



ESPEC's Strengths

Top Market Share

Worldwide: 30% or more, domestic: 60% or more (ESPEC estimates)

First in Japan to develop environmental test chambers, rapidly established a brand in Japan and overseas and have held the top market share for many years

Technological Capabilities Product and Service Capabilities

- Developed a variety of products with high quality and meeting customer requirements
- Production technology capabilities that enable high-mix, low-volume production
- Total solutions for environmental tests, including products, laboratory testing services and technical support, and after-sales service capabilities

Global Structure

Provide products globally that comply with the needs of respective countries through an extensive global network

•Consolidated subsidiaries: 13 companies (9 overseas companies, 4 domestic

companies)

•Overseas production bases: 1 company in North America, 2 companies in China,

1 company in South Korea

•Overseas network: 50 locations (countries or territories),

44 companies

Equipment Business: Usage Case With Environmental Test Chambers

Ensure reliability of new technologies and new products by repeatedly testing each component, module and finished product



Representative Examples for Environmental Testing

Electric Vehicle (EV) image

Device	Process/Test Condition		Our Products
【 Power Device】		■ Thermal Shock test: -40°C⇔+125°C	Thermal shock chamber
H II	Inspection	■ High temperature exposure: +175°C, +85°C	(Compact size) Oven
A REAL PROPERTY.		■ Burn-in test	Burn-in chamber
【In-vehicle Sensor】	Inspection	■ Temperature cycle test of printed circuit board: -40°C⇔+110°C	Temperature & humidity chamber (Platinous) / Oven
		■ Temperature characteristic test after soldering: Linear change between -30°C⇒+85°C	Burn-in chamber, Rapid-rate thermal cycle chamber
	Evaluation	■ Thermal Shock test: -30°C⇔RT⇔+80°C, -55°C⇔+155°C	Thermal shock chamber
【CCD/CMOS】	Production	■ Diffusion Test: +150°C	Compact size oven
		■ Drying after cleaning: +85°C	Clean oven
	Evaluation	■ Screening: +85°C	Temperature chamber (Platinous) / Burn-in chamber
	Inspection	■ Temperature and humidity test: +85°C / +85%rh, +60°C / 90%rh	Temperature & humidity chamber (Platinous)
		■ Acceleration test:+120°C / 100%rh	HAST chamber
		■ Thermal Shock test: -40°C⇔+125°C, -20°C⇔+85°C	Thermal shock chamber

Equipment Business: Main New Products

Release Date	Name of Product	Features
Jan. 2025	Expanded Commissioned Measurement Services (Thermal Dependent Warpage Measurement Service and Thermal Image Analysis Service)	 Thermal Dependent Warpage Measurement System: Supports reflow furnace thermal environments (up to 260°C) and large substrate sizes Thermal Image Analysis System: Achieves high-speed, high-precision thermal image analysis
Nov. 2024	Low Temperature (& Humidity) Chamber Featuring R-449A low GWP* refrigerant Platinous J Series ECO Type	Offers up to a 70% reduction in power consumption compared to current models through proprietary refrigeration technology
Oct. 2024	Rapid-Rate Thermal Cycle Chamber Premium Excellent Series (EC-28PXHH) Featuring R-473A, R-449A Low GWP* Refrigerant	 Launched by COSMOPIA HIGHTECH CORP., a group company Capable of rapid temperature change testing in compliance with international testing standards
Jan. 2024	Thermal Dependent Warpage Measurement System	 Visualize the warpage deformation of semiconductor packages and mounting substrates in a thermal environment Contributes to solving bonding defect issues in mounting substrates caused by increased power consumption or heat generation
Mar. 2023	Burn-In Chamber Support for High Heat Generation Load	 Enables precise temperature control even when semiconductors are in a state of high heat Inspection volumes increased significantly, contributes to shorter inspection times
Feb. 2023	Expanded Anechoic Box Thermostatic Chamber Lineup	 Supports temperature characteristics testing of 5G communications devices Expanded four types with larger internal volume to support larger test products

*GWP: Global Warming Potential. The smaller the value, the less environmental impact.

Equipment Business: New Product Introduction (1)

For the automobile field

(Released in Feb. 2020)

- Walk-In Type Temperature (& Humidity) Chamber for High-Power Series
- •Compliant with IEC International Standards and the LV124 German automotive industry testing standard (Can perform rapid temperature change testing at 3K/minute with the specimens inside.)
- •Low GWP coolant (R-449A) as standard equipment

Walk-In Type Temperature (& Humidity) Chamber for High-Power Series

- Walk-In Type Temperature (& Humidity)
 Chamber for Drive-In Series
- •Closely recreates various weather environments in a large space of approximately 500m³ accommodating two vehicles to perform actual vehicle testing
- •Multiple environmental factors can be recreated simultaneously, including temperature and humidity, sunlight, rain, snow, fog, and wind

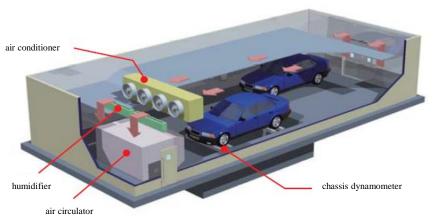


Image of actual vehicle testing with two vehicles

Walk-In Type Temperature (& Humidity) Chamber for Drive-In Series

Equipment Business: New Product Introduction (2)

For the semiconductor and electronic device fields

(Expanded in Jan. 2025)

■ Commissioned Measurement Services

Contributes to increased precision of thermal dissipation design and thermal analysis computer-aided engineering (CAE) for semiconductor packages, mounting substrates, etc.

- Thermal Dependent Warpage Measurement Service
 - Visualizes the warpage deformation of semiconductor packages and mounting substrates.
 - Supports reflow furnace thermal environments (-40°C to +260°C).
 - Supports the 300 mm large substrate size.
- Thermal Image Analysis Service
 - Visualizes the temperature distribution of test samples under constant temperature environments (-40°C to +100°C).

(Released in Mar. 2023)

■ Burn-In Chamber Support for High Heat Generation Load

- Expanded the Burn-In Chamber which has permissible heat generation load by four times (compared to the Company's existing devices) under temperatures from -20°C to +150°C
- Enables precise temperature control even when semiconductors are in a state of high heat.
- Inspection volumes increased significantly, contributes to shorter inspection times



Burn-In Chamber Support for High Heat Generation Load

Thermal Dependent Warpage Measurement System

Equipment Business: Examples of Products Delivered (1)

(Delivered in Jul. 2018)

■ Walk-in Type Temperature (& Humidity) Chamber, for building materials

Uses:

Reproduce the environment inside apartments (temperature and humidity) and outdoors (weather such as rain, snow, and sunlight), conduct performance evaluations and durability tests of building materials for sash, balcony, etc.

ESPEC CORP.



Walk-in Type Temperature (& Humidity) Chambers, for use for building materials



Temperature (& Humidity) Chambers are movable so that building materials for testing can be easily changed



Furnished with irradiation equipment and watering (rain) equipment, to reproduce an outdoor weather environment

Equipment Business: Examples of Products Delivered (2)

(Delivered in Mar. 2016)

■ Smart System Research Facility, Fukushima Renewable Energy Institute, AIST (Koriyama City, Fukushima)

Product delivered:

Large Walk-in Type Temperature & Humidity Chamber

Uses:

Performance and safety evaluation for large power conditioners for solar power generation Supports heat generation loads of 100 kw and large weights (21 tons)



Large Walk-in Type Temperature & Humidity Chamber

■ National Laboratory for advanced energy storage technologies (NLAB), National Institute of Technology and Evaluation (Nanko, Osaka City)

Product delivered:

- 1. Walk-in Type Temperature & Humidity Chamber for chargedischarge testing
- 2. External short-circuit testing equipment (energy devices equipment)

Uses:

- 1. Evaluate the performance of storage batteries by repeatedly charging and discharging them
- 2. Evaluate safety by confirming that storage batteries will not catch fire or rupture if they short circuit



Walk-in Type Temperature & Humidity Chamber for charge-discharge testing

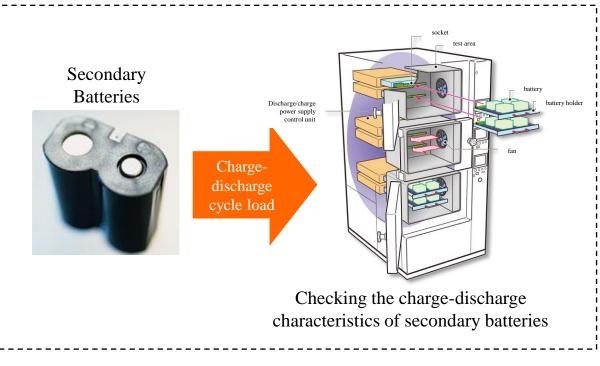
Equipment Business: Usage Case with Energy Device Equipment

Charge-discharge Cycle Evaluation Equipment

Equipment for ensuring the reliability and safety of lithium-ion secondary batteries for next-generation vehicles (e.g., hybrid and electric vehicles)



Secondary Battery Charge-Discharge Evaluation System



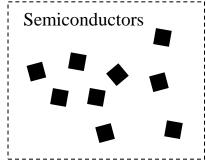
Evaluating the performance and life of secondary batteries

Equipment Business: Usage Case with Semiconductor Equipment

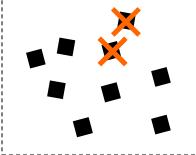
Screening

Eliminate defective products to maintain initial-period quality at the final inspection stage of semiconductor device manufacturing









Burn-In Chamber

Elimination of latent early failures

load

Reliability Evaluation

Used to evaluate basic failure patterns to ensure reliability in the development of new technologies



Example of defect in soldered joint

PCB

Heat cycle

Solder crack

Conductor Resistance Evaluation System

Electrical evaluation of reliability of joints in electronic parts

Service Business

After—Sales Service and Engineering

Preventive maintenance of products, maintenance service, and the upgrading/improvement and installation/relocation of products

- Speedy response via one of the most extensive networks in Japan
- Provision of "ESPEC ONLINE SERIES," the industry's first such service using a network

Laboratory Testing Services and Facility Rentals

Laboratory testing, analysis, and evaluation; consulting; equipment rental; sales of used products; calibration of test equipment, etc.

- The company has five laboratory testing centers in Japan, one in Thailand, two in China (Japan: Utsunomiya, Toyota, Kariya, Tokoname and Kobe; Thailand; and China: Shanghai and Suzhou)
- The centers are also recognized as official calibration facilities under the Japan Calibration Service System (JCSS)
- Provision of a one-stop service at the "xEV Battery Safety Test & Certification Center" for testing and certification compliant with United Nations regulations regarding the safety of automotive secondary batteries
- In October 2014, entered into business alliance with TÜV SÜD Japan Ltd., a third-party certification agency
- In September 2015, opened in Utsunomiya City, Tochigi Prefecture, and in February 2025, also opened in Tokoname City, Aichi Prefecture



Tochigi xEV Battery Safety Test & Certification Center (located in the Utsunomiya Technocomplex)

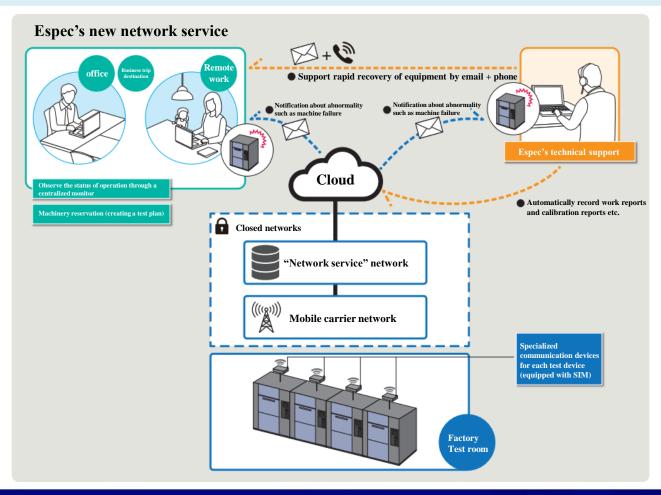
- Acquired ISO/IEC 17025* test facility certification in the three fields of automobiles, trains and airplanes
- First in Japan: The Toyota Test Center became compliant with all test items under the LV124 German automotive industry testing standard
- * ISO/IEC 17025: An international standard in which an authoritative third-party organization certifies whether a test facility or calibration organization is capable of producing accurate measurements or calibration results.

Service Business: After-Sales Service

(Started in Apr. 2022)

"Network service" utilizing mobile communications and cloud computing.

Eases the burden on customers' tests and machinery management, and reduces equipment downtime.



Service Business: Laboratory Testing Services

"Tochigi xEV Battery Safety Test &
Certification Center"
First in the World to Be Compliant with United
Nations Regulations

- In September 2015, opened in the Utsunomiya Technocomplex
- Provides a one-stop service to support the implementation of 9 safety tests and applications for certification by agencies, as stipulated by UN ECE R100-2. Part II, a United Nations regulation



Crush Testing Equipment (No. 1 Safety Test Room)



No. 2 Safety Test Room

First Defect Analysis Service in Japan for Battery Packs and Modules Installed in Automobiles

- In November 2022, launched an analysis service at the Tochigi xEV Battery Safety Test & Certification Center
- Identifies defective parts, dismantling packs and modules, then diagnosing them electronically and visually



Glovebox for dismantling cells

Service Business: Laboratory Testing Services

First Testing Facility in Japan Compliant with All German Automotive Industry Testing Standards

- In September 2019, the Toyota Test Center became compliant with all test items under the LV124 German automotive industry testing standard
- Support Japanese automotive equipment manufacturers seeking to develop global operations

Toyota Test Center

First Commissioned Testing Service in Japan Powered 100% by Renewable Energies

- Since April 2021, commissioned testing services at test centers across Japan (Utsunomiya, Toyota, Kariya, Kobe and Tochigi xEV Battery Safety Test & Certification Center) have been provided using renewable energies
- Contributing to the reduction of CO2 emissions in customers' supply chains



Test reports from tests conducted at ESPEC's testing centers receive the Green Power logo to clearly indicate zero CO2 emissions during testing.

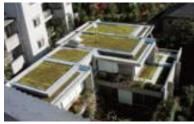
Other Business

Environmental Preservation

- Reforestation (Tree planting)
 Recovery of local forest by selecting species and planting out seedlings using potential natural vegetation data
- Waterfront biotope restoration
 Reconstruction of natural environment,
 development of vegetative revetments, and water
 quality improvement using aquatic plants
- Urban greening
 Provision of roof and wall greening systems that
 use moss to effectively alleviate heat island effect







Plant Production Systems

Provision of various cultivation environments employing advanced environmental control technologies to control light, temperature, humidity, carbon dioxide, etc.



Plant factory



Phyto-toron

Other Business: Plant Production Systems

Joint Development with NARO Cultivation Environment Emulator

- •Obtained a patent* jointly with the National Agriculture and Food Research Organization (NARO) and others in October 2022
- Precisely reproduces seasonal carbon dioxide concentration, temperature, humidity, etc.
- Contributes to development of crop production technologies adapted to climate change



Cultivation Environment Emulator

Produced a high value-added vegetables using deep sea water

 Production and sales of vegetables high in minerals with the use of deep sea water at a plant factory near Haneda Airport





Interior of the plant factory and factory-produced vegetables "mineraleaf"

^{*} ESPEC MIC Corp. jointly obtained the patent with the National Agriculture and Food Research Organization (NARO), Riken and the Agri Open Innovation Institute.

Other Business: Plant Production Systems

ESPEC MIC CORP. Started Joint Research at Kawasui Kawasaki Aquarium Using Aquaponics

In June 2023, ESPEC MIC CORP. started joint research with Kawasui Kawasaki Aquarium and the Laboratory of Tropical Crop Science, College of Bioresource Sciences, Nihon University on a demonstration experiment on a material circulation system using aquaponics.

*What is aquaponics?

A system that combines hydroponics and land-based cultivation.

Bodily waste from fish is decomposed by microorganisms and used as a source of nutrients needed to grow plants. This enables vegetables to be grown either without using chemical fertilizers or reducing the amount of their use. Has attracted attention in recent years as a farming method considerate of the environment.

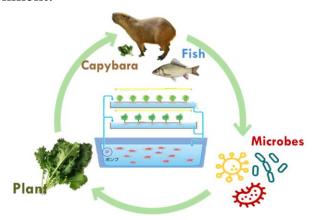
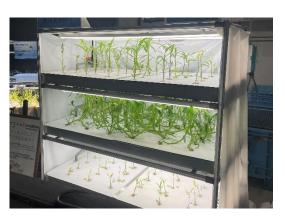


Diagram of a material circulation system using aquaponics



Uses capybara wastewater fermented with microorganisms to cultivate water spinach

Other Business: Examples of Products Delivered

(Delivered in Mar. 2016)

■ Arid Land Research Center, Tottori University

Products delivered:

Experimental System for Analyzing Responses of Dryland plants to Climate Changes (2 units) (Simulates the climates of arid lands, including high temperature, low humidity, strong sunlight, and high winds)

Uses:

Plant cultivation experiments and experiments to develop efficient water-usage technologies in arid lands, research to solve issues facing arid lands



Experimental System for Analyzing Responses of Dryland plants to Climate Changes



Experiment in progress (Testing wheat for drought stress)

Introduction to ESPEC's All Weather Simulation Chamber

(in the Kobe R&D Center)

(Mar. 2021)

Opened the world's first All Weather Simulation Chamber

Encouraging open innovation and strengthening environmental creation technology

Replicates dynamic climate environments with high-precision control and variation of seven environmental factors (temperature, humidity, snow, fog, rain, sunlight and wind)

All Weather Simulation Chamber



Examples of tests in dynamic environments



(1) Tests to replicate the change from sleet to snow Snow with different amounts of water content can be replicated, including snowfall at temperatures around 0°C, which is close to snowfall in a natural environment. By controlling the snow quality and temperature, the laboratory replicates the change from sleet to snow. The laboratory can confirm the performance of automated driving sensors for which snow accretion has become a problem.



Test chamber: Width 6 m x Depth 9 m x Height 3 m A black coating is applied to suppress the diffuse reflection of light.



(2) Experiment to replicate the change from rain to fog The laboratory controls the thickness, temperature and humidity of fog and replicates the change from rain to fog. The laboratory can confirm the performance of automated driving sensors in response to the effects of fog.

INQUIRIES:

ESPEC CORP.

3-5-6, Tenjinbashi, Kita-ku, Osaka 530-8550, Japan

E-mail: ir-div@espec.jp

Sustainability Management Department

Yasutoshi Nakagawa (General Manager),

IR & Public Relations Group

Natsuko Okawa and Hana Kaigawa