ESPEC's Corporate Value Creation Process

Social challenges



Invested capital (EV 2022)

invested capital (F1 2022)		As of March 31, 2023
■ Financial capital	Shareholders' equity(Consolideted) Cash and cash equivalents at end of period(Consolideted)	44,408 million yen 14,298 million yen
■ Manufactured capital	Number of production sites(Consolideted) Capital expenditures(Consolideted)	7 locations 1,311 million yen
■ Intellectual capital	R&D expenditures(Consolideted) Number of patents(Non-consolidated)	1,041 million yen 393 Cases
■ Human capital	Number of Employees(Consolideted) Investment in education(Non-consolidated)	1,691 Persons 101 million yen
■ Social relationship capital	Global Network 5 Domestic Agencies in Japan	50 locations 44 companies 46 companies
■ Natural capital	Electricity consumption(Consolideted) Amount of the above obtained from renewable en	24,913,000kWh nergy* 18,124,000kWh

^{*}Including in-house solar power generation, Renewable Energy Certificate power, and the Renewable Energy Power Menu

90.000 m

Risks

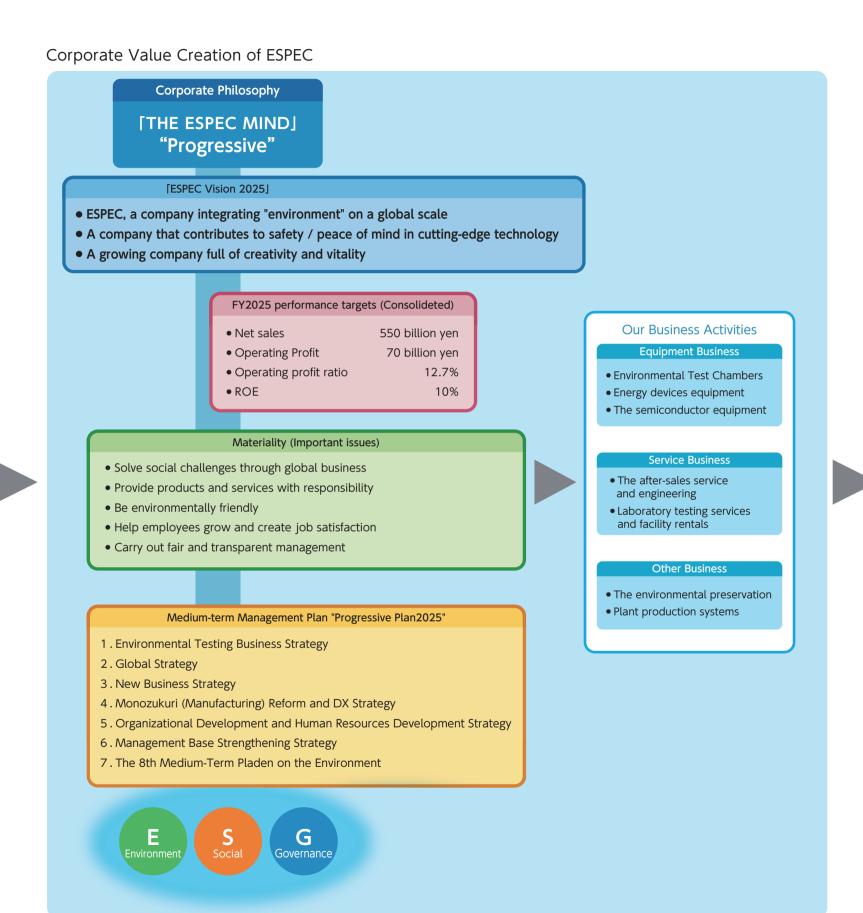
- •Large-scale natural disasters
- Outbreaks of serious infectious diseases
- Geopolitical risks
- Delays in procurement due to global shortages of electronic components

Water usage(consolidated)

• A sharp rise in raw material prices

Opportunities

- •Expanded product and service demand due to zero carbon and social digitalization (IoT: high-speed data communication, EV: electrification and automation)
- •Technological innovation for a safer and more secure society
- Early response to environmental regulations
- •Innovation through diverse human resources



Mission and significance of existence

Provide more certain Seikankyo (living environment) via environmental creation technology Aim for better value exchange

Value to offer

cutting-edge technology

Repay stakeholder

trust

Provide employees with "diverse growth support" and "opportunities to shine"

Contribute to the

global environment

FY 2022 Primary results

As of March 31, 2023

Contributes to safety / peace of mind in

■ Net sales(Consolideted) **52,892 million yen** Sales by segment(Consolideted)

• Equipment Business 45,031 million yen 6,788 million yen Service Business

1.404 million ven Other Business

■ Operating profit(Consolideted)

4,366 million yen

Operating profit ratio(Consolideted)

■ Profit attributable to owners

of parent(Consolideted) 3,330 million yen

■ Net assets(Consolideted) 47,172 million yen

Equity-to asset ratio(Consolideted)

■ ROE(Consolideted)

7.2%

■ Cash dividends per share 69 yen/Years* Dividend payout ratio(Consolideted) 45.9%

*Includes a dividend (interim dividend of ¥2 and year-end dividend of ¥2) to commemorate the 75th anniversary of our foundation in FY2022.

■ Greenhouse Gas Emissions(Consolideted)

1.098.905t-CO₂e

Direct omissions (SCOPE 1 · SCOPE 2**)

7,293t-CO₂e

• Indirect omissions(SCOPE 3)

1,091,612t-CO2e

*Utilizes a market base

As of April 1, 2023

■ Ratio of female managers(Non-consolideted) 7.0%