

# ESPEC's Corporate Value Creation Process

## Social challenges



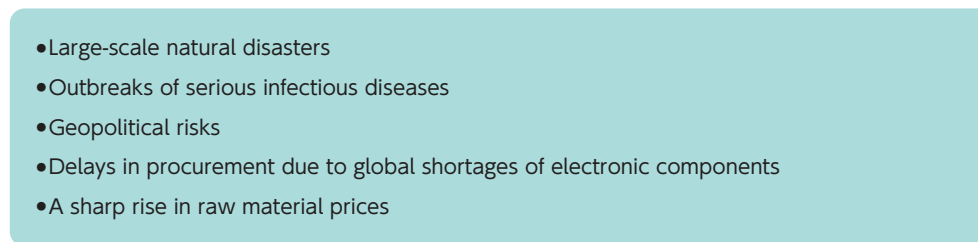
## Invested capital (FY 2022)

As of March 31, 2023

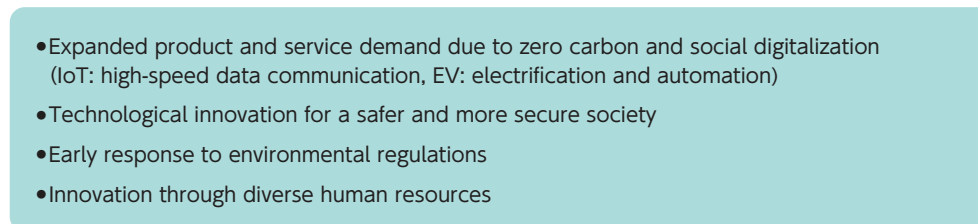
■ Financial capital	Shareholders' equity(Consolidated)	44,408 million yen
	Cash and cash equivalents at end of period(Consolidated)	14,298 million yen
■ Manufactured capital	Number of production sites(Consolidated)	7 locations
	Capital expenditures(Consolidated)	1,311 million yen
■ Intellectual capital	R&D expenditures(Consolidated)	1,041 million yen
	Number of patents(Non-consolidated)	393 Cases
■ Human capital	Number of Employees(Consolidated)	1,691 Persons
	Investment in education(Non-consolidated)	101 million yen
■ Social relationship capital	Global Network	50 locations 44 companies
	Domestic Agencies in Japan	46 companies
■ Natural capital	Electricity consumption(Consolidated)	24,913,000kWh
	Amount of the above obtained from renewable energy*	18,124,000kWh
	Water usage(consolidated)	90,000 m <sup>3</sup>

\*Including in-house solar power generation, Renewable Energy Certificate power, and the Renewable Energy Power Menu

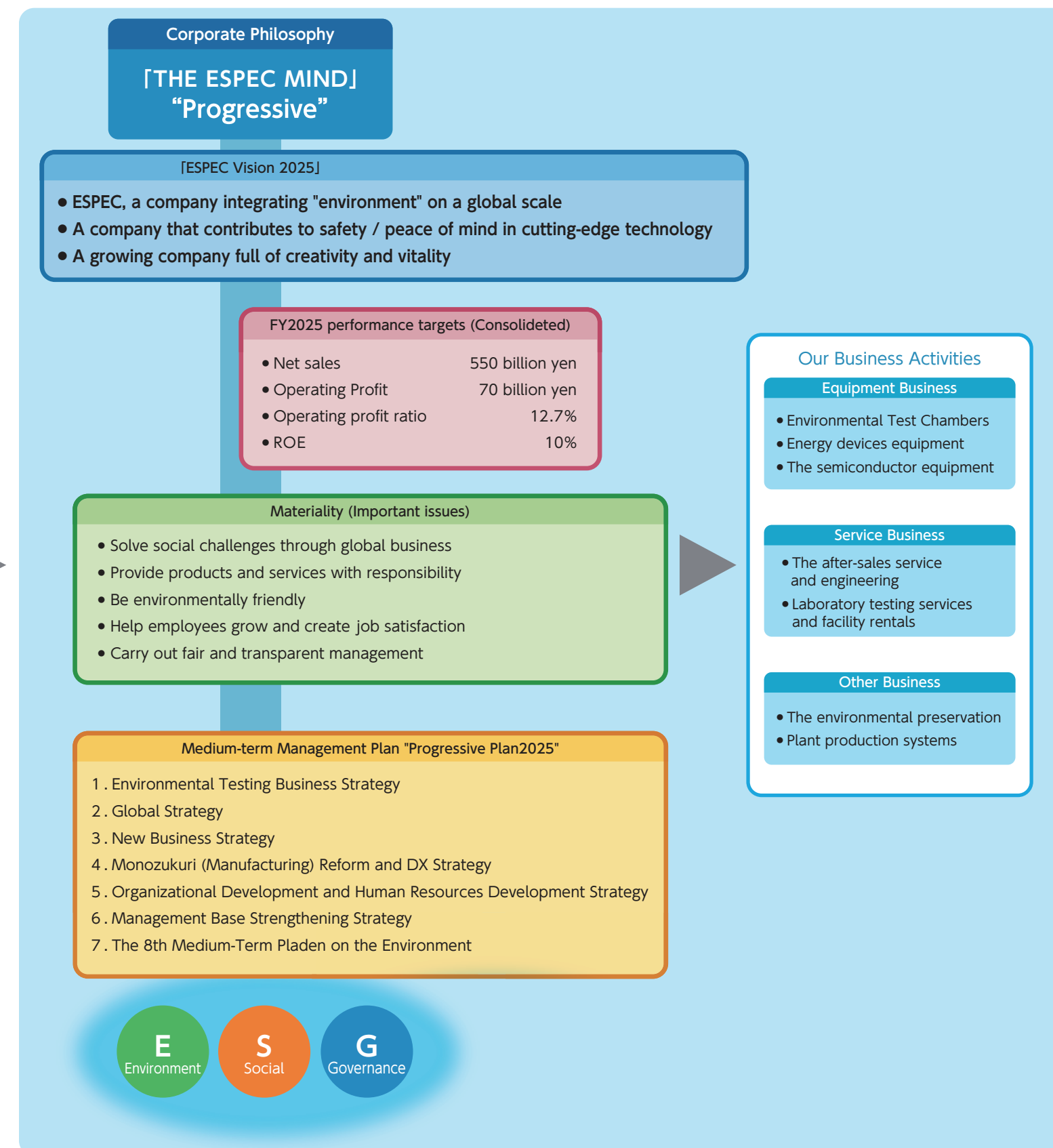
## Risks



## Opportunities



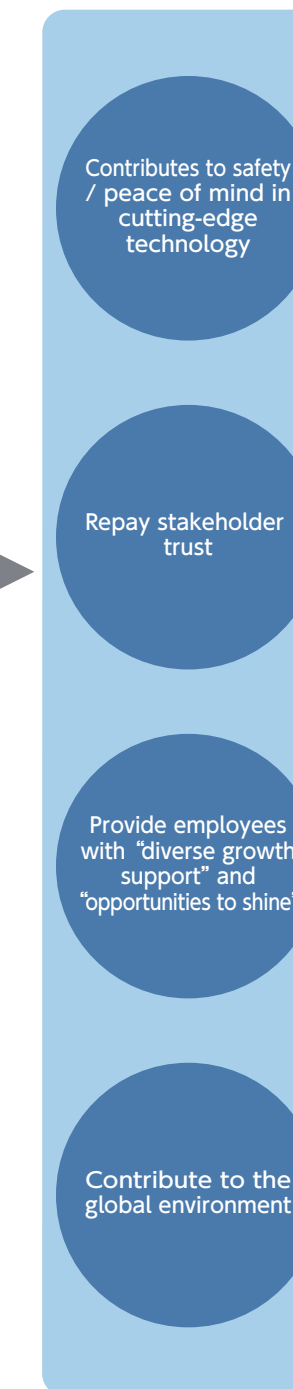
## Corporate Value Creation of ESPEC



## Mission and significance of existence

Provide more certain Seikankyo (living environment) via environmental creation technology  
Aim for better value exchange

## Value to offer



## FY 2022 Primary results

As of March 31, 2023

■ Net sales(Consolidated) **52,892 million yen**  
Sales by segment(Consolidated)

- Equipment Business **45,031 million yen**
- Service Business **6,788 million yen**
- Other Business **1,404 million yen**

■ Operating profit(Consolidated) **4,366 million yen**  
Operating profit ratio(Consolidated) **8.3%**

■ Profit attributable to owners of parent(Consolidated) **3,330 million yen**

■ Net assets(Consolidated) **47,172 million yen**  
Equity-to asset ratio(Consolidated) **69.9%**

■ ROE(Consolidated) **7.2%**

■ Cash dividends per share **69 yen/Years\***  
Dividend payout ratio(Consolidated) **45.9%**

\*Includes a dividend (interim dividend of ¥2 and year-end dividend of ¥2) to commemorate the 75th anniversary of our foundation in FY2022.

■ Greenhouse Gas Emissions(Consolidated) **1,098,905t-CO<sub>2</sub>e**

- Direct omissions(SCOPE 1・SCOPE 2\*) **7,293t-CO<sub>2</sub>e**
- Indirect omissions(SCOPE 3) **1,091,612t-CO<sub>2</sub>e**

\*Utilizes a market base

As of April 1, 2023

■ Ratio of female managers(Non-consolidated) **7.0%**