



Summary of Financial Results (Consolidated) for the Fiscal 2009 Ending March 31, 2010

May 14, 2010

Listed Company Name:	ESPEC CORP.
Securities Code:	6859
Listed Stock Exchange:	Tokyo, Osaka Stock Exchanges, First Section
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Dividends payment beginning day:	June 25, 2010
U.S. GAAP Accounting standard:	Not Adopted

(Rounded off to nearest million yen)

1. Consolidated financial results for the fiscal 2009, ending March 31, 2010 (April 1, 2009 ~ March 31, 2010)

(1) Consolidated operating results

(% figures are rates of change in comparison to the same period last year)

	Net Sales		Operating Income		Ordinary Income		Net Income	
	¥ millions	%	¥ millions	%	¥ millions	%	¥ millions	%
Year Ended March 31, 2010	23,775	(31.9)	(738)	-	(565)	-	(2,630)	-
Year Ended March 31, 2009	34,914	(14.7)	509	(83.7)	766	(74.2)	(561)	-

	Net Income Per Share	Net Income Per Share, Diluted	Net Income to Shareholders' Equity	Ordinary Income to Total Assets	Operating Income to Net Sales
	Yen	Yen	%	%	%
Year Ended March 31, 2010	(110.84)	-	(9.5)	(1.5)	(3.1)
Year Ended March 31, 2009	(23.67)	-	(1.9)	1.9	1.5

(Reference) Equity in earnings of affiliates Year Ended March 31, 2010 ¥77million Year Ended March 31, 2009 ¥150million

(2) Financial Standing

	Total Assets	Net Assets	Shareholders' Equity Ratio	Shareholders' Equity Per Share of Common Stock
	¥ millions	¥ millions	%	Yen
As of March 31, 2010	34,837	26,637	76.0	1,115.34
As of March 31, 2009	38,719	29,212	75.0	1,224.12

(Reference) Shareholders' equity As of March 31, 2010 ¥26,468million As of March 31, 2009 ¥29,050million

(3) Status on Cash Flows

	Cash Flow from Operating Activities	Cash Flow from Investing Activities	Cash Flow from Financing Activities	Cash and Cash Equivalents at End of Year
	¥ millions	¥ millions	¥ millions	¥ millions
Year Ended March 31, 2010	2,670	(128)	(718)	9,374
Year Ended March 31, 2009	1,937	(630)	(483)	7,533

2. Dividends

	Dividend Per Share					Total Cash Dividend (Annual)	Dividend Payout Ratio (Consolidated)	Dividend on Equity (Consolidated)
	End of 1 st quarter	End of 2 nd quarter	End of 3 rd quarter	Term-end	Annual			
	Yen	Yen	Yen	Yen	Yen	¥ millions	%	%
Year Ended March 31, 2009	-	9.00	-	5.00	14.00	332	-	1.1
Year Ended March 31, 2010	-	5.00	-	3.00	8.00	189	-	0.7
Year Ended March 31, 2011 (Forecast)	-	5.00	-	5.00	10.00		23.7	

3. Forecast of Consolidated Operating Results for the Fiscal 2010 Ending March 31, 2011 (April 1, 2010 ~ March 31, 2011)

(% figures for the whole term are rates of change in comparison to last year and % figures for the consolidated 2nd quarter are rates of change in comparison to the same quarter last year)

	Net Sales		Operating Income		Ordinary Income		Net Income		Net Income Per Share
	¥ millions	%	¥ millions	%	¥ millions	%	¥ millions	%	Yen
Six Months Ended September 30, 2010	12,000	27.2	100	-	150	-	200	-	8.43
Full-term	27,000	13.6	800	-	850	-	1,000	-	42.14

4. Other

(1) Transfers of important subsidiaries during this quarter (transfers of specified subsidiaries entailing changes in the scope of consolidation): No
New (Company name:) Excluded (Company name:)

(2) Changes in the principles, procedures, and presentation methods, etc., of accounting methods related to the creation of quarterly consolidated financial statements (matters described in changes to important items fundamental to the creation of quarterly consolidated financial statements)

1) Changes associated with the revision of accounting standards: No

2) Changes other than those in 1): No

(3) Number of outstanding shares (ordinary shares)

1) Number of outstanding shares at end of term (including treasury stock): As of March 31, 2010 23,781,394 shares As of March 31, 2009 23,781,394 shares

2) Quantity of treasury stock at end of term: As of March 31, 2010 50,138 shares As of March 31, 2009 49,746 shares

* Explanation of appropriate use of results forecasts and other matters of note

Statements concerning the future such as the results forecasts, etc., included in this document are based on currently available information and certain assumptions judged reasonable and actual results, etc., may differ due to various factors.

1. Business performance

Analysis of business performance

(1) Summary of performance as a whole

The fiscal year under review saw a marked deterioration in corporate revenue and the employment environment as a result of rapidly deteriorating conditions in the Japanese economy after the Lehman shock. However, economic conditions have bottomed out in some sectors and signs of a slow recovery can be seen. Nevertheless, ongoing restrictions to capital expenditure at numerous companies, including automotive and electronics manufacturers, which make up the Group's main customer base, have brought about ongoing difficult conditions for the Group.

Against this backdrop, the Group concentrated its efforts on securing results by implementing management rationalization measures and focusing on growth/buoyant markets, such as the environment and energy markets. However, sales fell approximately 32% year on year. In terms of income, despite the positive effects of cutting fixed costs in excess of the plan through the promotion of "reforming the profit structure" and improving the cost ratio, these efforts were not enough to absorb the impact of falling sales, and an operating loss was recorded. Extraordinary losses from the elimination and consolidation of offices and a reversal in deferred tax assets also had an effect, and regrettably a large net loss was recorded in the fiscal year under review.

	Year Ended March 31, 2009 (¥ millions)	Year Ended March 31, 2010 (¥ millions)	Rate of change (%)
Orders-Received	32,106	22,989	(28.4)
Net Sales	34,914	23,775	(31.9)
Operating Income (Loss)	509	(738)	
Ordinary Income (Loss)	766	(565)	
Net Loss	(561)	(2,630)	

(2) Situation in each business segment

<Environmental Test Business>

In terms of product sales, in the domestic market we worked to stimulate replacement demand by launching energy-saving models of mainstay products in response to the increased environmental awareness of customers, as well as working on acquiring orders for products with customized specifications in the energy market and acquiring customers in the non-electronics field. In the overseas market, in addition to launching the Environmental Stress Chamber AR Series, a new product that conforms to international standards, we have aggressively developed sales activities, particularly in the Asian market, which has seen relatively good conditions.

However, as a result of ongoing restrictions in capital investment, particularly at domestic automotive and electronics manufacturers, sales fell approximately 29% year on year. In terms of income, falling sales led to an operating loss.

Regarding the After Service and Engineering Business, in addition to the proactive proposal of energy-saving modifications for delivered products, we have worked to improve the cost ratio and operational efficiency through self-manufacture. However, customers' cost-cutting and restrictions in capital investment brought about falls in product repair and test facilities relocations and refurbishments, causing an approximately 16% year on year fall in sales and an approximately 18% year on year fall in operating income.

Regarding the Commissioned Test and Facility Rental Business, sales fell approximately 25% year on year as a result of large-scale cost-cutting by customers, particularly in the automotive market. In terms of income, despite implementing drastic measures to cut fixed costs, such as the temporary closure of a testing facility, an operating loss was recorded as a result of falling sales and other factors.

As a result, in the Environmental Test Business as a whole, deteriorating results, particularly in terms of product sales, led to an approximately 27% fall in sales year on year, and in terms of income an operating loss was recorded.

	Year Ended March 31, 2009 (¥ millions)	Year Ended March 31, 2010 (¥ millions)	Rate of change (%)
Orders-Received	24,894	19,499	(21.7)
Net Sales	25,911	18,978	(26.8)
Operating Income (Loss)	747	(533)	-

<Electronic Device Business>

In FPD Equipment Business, despite successful sales in the 4th quarter of some of the orders postponed from last year on the request of customers, sales fell approximately 58% year on year, and in terms of income an operating loss was recorded.

In the Semiconductor Equipment Business, sales of evaluation devices for rechargeable batteries at subsidiary Espec Techno Corp. have progressed well. However, in mainstay burn-in chambers, despite a pickup in capital investment at semiconductor manufacturers, sales fell approximately 42% year on year as a result of a slow recovery given that the Company's products are post-process testing equipment, and in terms of income an operating loss was recorded.

As a result, the Electronic Device Business as a whole saw an approximately 52% decline in sales year on year, and in terms of income an operating loss was recorded.

	Year Ended March 31, 2009 (¥ millions)	Year Ended March 31, 2010 (¥ millions)	Rate of change (%)
Orders-Received	6,294	2,755	(56.2)
Net Sales	8,208	3,927	(52.2)
Operating Loss	(275)	(220)	

<Other Business>

In other business, plant factory sales at subsidiary Espec Mic Corp. progressed well, leading to an approximately 7% increase in sales year on year. However, in terms of income, increased sales expansion activities costs related to plant factories and a fall in forest development sales led to an approximately 60% fall in operating income year on year.

	Year Ended March 31, 2009 (¥ millions)	Year Ended March 31, 2010 (¥ millions)	Rate of change (%)
Orders-Received	1,104	942	(14.6)
Net Sales	980	1,052	7.3
Operating Income	39	15	(59.7)

(3) Performance outlook for full fiscal year

In terms of the business environment faced by the Group, while a slow recovery is expected in the future, significant growth in domestic demand is not expected, and a guarded approach from companies is expected to continue in capital investment, including at automotive and electronics manufacturers, which make up the Group's main customer base. However, the need for energy-saving products is expected to increase as a result of expanded demands from society for the realization of a "low-carbon society" with the aim of preventing global warming.

The Group plans to stimulate replacement demand by providing added value through the early market launch of energy-saving models and communication network systems, at the same time as strengthening the competitiveness of products with customized specifications by reviewing our design and production processes.

In the domestic market, we have improved customer service by making a single point of contact for customers through the absorption-type merger on April 1, 2010 of two subsidiaries involved in the After Service and Engineering Business and in the Commissioned Test and Facility Rental Business. In addition to developing new markets and a new customer base, we will work on new business in growth fields. In overseas markets, we regard China and the emerging economies of Asia, where growth is expected, as priority areas and we will strengthen functionality by reorganizing the formation of Chinese and Asian affiliates, with a focus on the newly established Asia Business Unit.

Given the above, we forecast sales of 27.0 billion yen in the next fiscal year. In terms of operating income, in the light of the partial cancellation of labor cost-cutting measures implemented as part of management rationalization in the current fiscal year, we forecast operating income of 0.8 billion yen.

Forecast of Consolidated Operating Results for the Fiscal 2010 Ending March 31, 2011(April 1, 2010 ~ March 31, 2011)
(% figures for the whole term are rates of change in comparison to last year)

	Net Sales		Operating Income		Ordinary Income		Net Income		Net Income Per Share
	¥ millions	%	¥ millions	%	¥ millions	%	¥ millions	%	Yen
Six Months Ended September 30, 2010	12,000	27.2	100	-	150	-	200	-	8.43
Full-term	27,000	13.6	800	-	850	-	1,000	-	42.14

Forecast of Consolidated Operating Results by Segment (Full-term)

(Millions of yen)

	Orders-Received	Net Sales	Operating Income
Equipment Business	21,200	21,000	750
Service Business	5,000	5,000	50
Other Business	900	1,100	0
Elimination	(100)	(100)	0
Total	27,000	27,000	800

Along with the absorption-type merger of two consolidated subsidiaries, we have decided to change the business segment classifications from product classifications (Environmental Test Business, Electronic Device Business and Other Business) to corporate structure classifications (Equipment Business, Service Business and Other Business).

Fiscal Year ended March, 2010 (before the change)		Fiscal Year ending March, 2011 (after the change)	
Segment name	Product group	Segment name	Product group
Environmental Test Business	Environmental Test Chamber After Service and Engineering Commissioned Test and Facility Rental	Equipment Business	Environmental Test Chamber FPD Equipment Semiconductor Equipment
Electronic Device Business	FPD Equipment Semiconductor Equipment	Service Business	After Service and Engineering Commissioned Test and Facility Rental
Other Business	Environmental Engineering New Business	Other Business	Environmental Engineering New Business

* Plant factories are included under Other Business.

2. Management Policy

(1) Basic policy for management of the company

The Group's mission statement is "To provide a more reliable living environment through services built on environmental creation technology". We believe firmly that growth of the Group in itself serves to achieve this mission, and that this also improves value exchangeability between the Group's various stakeholders, including its shareholders. As a full member of society, one of the Group's key management policies is "respect for social norms and respect for laws", and we regard improvements to value exchangeability as one of our management strategies. We aim to become a company which possesses "outstanding service as a result of its broad-ranging technology and a concentration of knowledge that creates a new level of expectation in our customers", as well as to become "a highly social company that quickly adapts to social change and people's wishes through sensitivity and dynamic preparation". We intend to implement ongoing improvements to corporate value.

(2) Management index target

The Group uses the ratio of operating income to sales as an important management index from the perspective of improving business growth and profitability.

(3) The company's medium to long-term management strategy and challenges facing the company

In the past, the Group has produced a Medium-term Management Plan, but the global economic crisis of two years ago created a need to review performance targets. We are currently producing the Medium-term Management Plan in careful consideration of economic trends.

In the fiscal year ending March 2011, we aim to maximize synergy through a merger between the Company and its two consolidated subsidiaries and enhance corporate value under a basic policy of "establishing overwhelming business competitiveness through the concentration of cross-group synergy and innovation". The following challenges face the Company as it seeks to realize these goals.

■ Re-building domestic competitiveness through reform of “production, sales and technology” from a customer perspective

We will utilize the merits of the mergers to the full, strengthening the “production, sales and technology” functions and reforming the corporate structure as we seek new markets and customers. We will launch new products on the market as soon as possible in response to customer needs, such as energy-savings, at the same time as strengthening competitiveness by reducing costs and shortening lead times for products with customized specifications through the reform of design and production processes.

■ Proactive development of overseas growth markets

We regard China and newly emerging economies in Asia as a priority area and will establish a new Asia Business Unit and strengthen functionality by reorganizing the formation of Chinese and Asian affiliates, at the same time as proactively developing business in areas where growth is expected, including the promotion of a comprehensive marketing strategy.

■ Expansion of new business fields with a view to growth

We will expand sales by investing in new production facilities in the growth market of batteries. Moreover, we will expand sales and develop new business models in plant factories, which are forecast to see an increase in demand.

■ Radical reform of the revenue base in order to restore profitability

We will reduce fixed costs and improve the profit structure by concentrating multiple functions and reviewing systems through the merger process, at the same time as accelerating cost-cutting activities and implementing radical reforms of the revenue base.

3. Consolidated Financial Statements

(1) Consolidated Balance Sheets

(Millions of yen)

	As of March 31, 2009	As of March 31, 2010
Assets		
Current assets		
Cash and deposits	5,838	7,569
Notes and accounts receivable-trade	12,603	9,886
Short-term investment securities	1,500	1,800
Merchandise and finished goods	279	155
Work in process	1,915	1,102
Raw materials and supplies	1,090	974
Deferred tax assets	381	255
Other	1,813	1,102
Allowance for doubtful accounts	(28)	(19)
Total current assets	25,395	22,828
Noncurrent assets		
Property, plant and equipment		
Building and structure	8,986	8,883
Accumulated depreciation	(5,211)	(5,429)
Buildings and structures, net	3,774	3,454
Machinery, equipment and vehicles	1,058	1,173
Accumulated depreciation	(822)	(907)
Machinery, equipment and vehicles, net	235	266
Tools, furniture and fixtures	3,250	3,007
Accumulated depreciation	(2,775)	(2,698)
Tools, furniture and fixtures, net	474	308
Land	4,429	4,428
Lease assets	94	17
Accumulated depreciation	(19)	(3)
Lease assets, net	75	13
Construction in progress	12	12
Total property, plant and equipment	9,003	8,483
Intangible assets		
Other	681	425
Total Intangible assets	681	425
Investments and other assets		
Investment securities	1,717	1,906
Deferred tax assets	738	69
Other	1,376	1,229
Allowance for doubtful accounts	(192)	(105)
Total investments and other assets	3,639	3,099
Total noncurrent assets	13,324	12,008
Total assets	38,719	34,837

(Millions of yen)

	As of March 31, 2009	As of March 31, 2010
Liabilities		
Current liabilities		
Notes and accounts payable-trade	4,480	3,928
Short-term loans payable	539	170
Current portion of long-term loans payable	11	10
Income taxes payable	76	118
Provision for bonuses	262	229
Provision for directors' bonuses	3	5
Provision for product warranties	194	136
Other	1,977	1,702
Total current liabilities	<u>7,545</u>	<u>6,302</u>
Noncurrent liabilities		
Long-term loans payable	207	201
Deferred tax liabilities	56	167
Provision for retirement benefits	80	74
Provision for directors' retirement benefits	59	44
Negative goodwill	58	26
Deferred tax liabilities for land revaluation	719	717
Other	781	664
Total noncurrent liabilities	<u>1,961</u>	<u>1,896</u>
Total liabilities	<u>9,506</u>	<u>8,199</u>
Net assets		
Shareholders' equity		
Capital stock	6,895	6,895
Capital surplus	7,172	7,172
Retained earnings	16,694	13,829
Treasury stock	(53)	(53)
Total shareholders' equity	<u>30,710</u>	<u>27,844</u>
Valuation and translation adjustments		
Valuation difference on available-for-sale securities	(15)	197
Deferred gains or losses on hedges	-	(2)
Revaluation reserve for land	(824)	(826)
Foreign currency translation adjustment	(820)	(745)
Total valuation and translation adjustments	<u>(1,660)</u>	<u>(1,376)</u>
Minority interests	162	169
Total net assets	<u>29,212</u>	<u>26,637</u>
Total liabilities and net assets	<u>38,719</u>	<u>34,837</u>

(2) Consolidated Statements of Income

(Millions of yen)

	Year Ended March 31, 2009	Year Ended March 31, 2010
Net sales	34,914	23,775
Cost of sales	24,469	17,148
Gross profit	10,445	6,626
Selling, general and administrative expenses		
Salaries and allowances	2,674	2,201
Development and research expenses	1,506	870
Provision for bonuses	79	66
Provision for product warranties	182	108
Commission fee	1,305	812
Provision for directors' bonuses	3	5
Other	4,184	3,298
Total selling, general and administrative expenses	9,935	7,365
Operating income (loss)	509	(735)
Non-operating income		
Interest income	62	39
Dividends income	54	50
Amortization of negative goodwill	-	31
Equity in earnings of affiliates	150	77
Other	149	71
Total non-operating income	416	270
Non-operating expenses		
Interest expenses	48	26
Loss on sales of securities	-	14
Foreign exchange losses	67	22
Commission fee	5	16
Other	37	17
Total non-operating expenses	159	97
Ordinary income (loss)	766	(565)
Extraordinary income		
Gain on sales of noncurrent assets	0	0
Reversal of allowance for doubtful accounts	-	1
Gain on sales of investment securities	0	-
Total extraordinary income	0	1
Extraordinary loss		
Loss on retirement of noncurrent assets	409	49
Loss on valuation of investment securities	592	115
Impairment loss	130	186
Business structure improvement expenses	196	598
Other	43	2
Total extraordinary loss	1,373	953
loss before income taxes	(605)	(1,517)
Income taxes-current	293	322
Income taxes-deferred	(356)	786
Total income taxes	(63)	1,108
Minority interests in income	19	4
Net loss	(561)	(2,630)

(3) Consolidated Statements of Changes in Net Assets

(Millions of yen)

	Year Ended March 31, 2009	Year Ended March 31, 2010
Shareholders' equity		
Capital stock		
Balance at the end of previous period	6,884	6,895
Changes of items during the period		
Issuance of new shares-exercise of subscription rights to shares	11	-
Total changes of items during the period	11	-
Balance at the end of current period	6,895	6,895
Capital surplus		
Balance at the end of previous period	7,161	7,172
Changes of items during the period		
Issuance of new shares-exercise of subscription rights to shares	11	-
Disposal of treasury stock	(0)	-
Total changes of items during the period	11	-
Balance at the end of current period	7,172	7,172
Retained earnings		
Balance at the end of previous period	17,741	16,694
Changes of items during the period		
Dividends from surplus	(498)	(237)
Net loss	(561)	(2,630)
Other	13	2
Total changes of items during the period	(1,046)	(2,865)
Balance at the end of current period	16,694	13,829
Treasury stock		
Balance at the end of previous period	(52)	(53)
Changes of items during the period		
Purchase of treasury stock	(0)	(0)
Disposal of treasury stock	0	-
Total changes of items during the period	(0)	(0)
Balance at the end of current period	(53)	(53)
Total shareholders' equity		
Balance at the end of previous period	31,734	30,710
Changes of items during the period		
Issuance of new shares-exercise of subscription rights to shares	23	-
Dividends from surplus	(498)	(237)
Net loss	(561)	(2,630)
Purchase of treasury stock	(0)	(0)
Disposal of treasury stock	0	-
Other	13	2
Total changes of items during the period	(1,023)	(2,865)
Balance at the end of current period	30,710	27,844

(Millions of yen)

	Year Ended March 31, 2009	Year Ended March 31, 2010
Valuation and translation adjustments		
Valuation difference on available-for-sale securities		
Balance at the end of previous period	95	(15)
Changes of items during the period		
Net changes of items other than shareholders' equity	(110)	213
Total changes of items during the period	(110)	213
Balance at the end of current period	(15)	197
Deferred gains or losses on hedges		
Balance at the end of previous period	-	-
Changes of items during the period		
Net changes of items other than shareholders' equity	-	(2)
Total changes of items during the period	-	(2)
Deferred gains or losses on hedges	-	(2)
Revaluation reserve for land		
Balance at the end of previous period	(818)	(824)
Changes of items during the period		
Net changes of items other than shareholders' equity	(5)	(2)
Total changes of items during the period	(5)	(2)
Balance at the end of current period	(824)	(826)
Foreign currency translation adjustment		
Balance at the end of previous period	(70)	(820)
Changes of items during the period		
Net changes of items other than shareholders' equity	(750)	74
Total changes of items during the period	(750)	74
Balance at the end of current period	(820)	(745)
Minority interests		
Balance at the end of previous period	187	162
Changes of items during the period		
Net changes of items other than shareholders' equity	(24)	6
Total changes of items during the period	(24)	6
Balance at the end of current period	162	169
Net assets		
Balance at the end of previous period	31,127	29,212
Changes of items during the period		
Issuance of new shares-exercise of subscription rights to shares	23	-
Dividends from surplus	(498)	(237)
Net loss	(561)	(2,630)
Purchase of treasury stock	(0)	(0)
Disposal of treasury stock	0	-
Other	13	2
Net changes of items other than shareholders' equity	(891)	290
Total changes of items during the period	(1,914)	(2,575)
Balance at the end of current period	29,212	26,637

(4) Consolidated Statements of Cash Flows

(Millions of yen)

	Year Ended March 31, 2009	Year Ended March 31, 2010
Net cash provided by (used in) operating activities		
Loss before income taxes and minority interests	(605)	(1,517)
Depreciation and amortization	1,112	876
Impairment loss	130	186
Increase in allowance for doubtful accounts	12	4
Decrease in provision for retirement benefits	(44)	(6)
Increase (decrease) in provision for directors' bonuses	(28)	2
Decrease in provision for directors' retirement benefits	(26)	(14)
Loss on valuation of investment securities	592	115
Interest and dividends income	(117)	(90)
Interest expenses	48	26
Loss on sales of securities	9	14
Equity in earnings of affiliates	(150)	(77)
Business structure improvement expenses	196	598
Decrease in notes and accounts receivable-trade	2,909	2,732
Decrease (increase) in inventories	(162)	1,064
Decrease in notes and accounts payable-trade	(2,110)	(569)
Other, net	(34)	(527)
Subtotal	1,732	2,819
Interest and dividends income received	221	180
Interest expenses paid	(48)	(27)
Income taxes (paid) refund	32	(300)
Net cash provided by (used in) operating activities	1,937	2,670
Net cash provided by (used in) investing activities		
Payments into time deposits	(584)	(30)
Proceeds from withdrawal of time deposits	930	239
Purchase of trust beneficiary right	(1,028)	(1,403)
Proceeds from redemption of trust beneficiary right	411	1,403
Purchase of property, plant and equipment and intangible assets	(675)	(344)
Proceeds from sales of property, plant and equipment and intangible assets	294	1
Purchase of investment securities	(105)	(5)
Proceeds from sales and redemption of investment securities	23	9
Payments of loans receivable	(3)	(1)
Collection of loans receivable	6	3
Other, net	100	-
Net cash provided by (used in) investing activities	(630)	(128)
Net cash provided by (used in) financing activities		
Increase in short-term loans payable	1,258	964
Decrease in short-term loans payable	(1,055)	(1,345)
Repayment of long-term loans payable	(168)	(11)
Cash dividends paid	(495)	(236)
Cash dividends paid to minority shareholders	(22)	(15)
Purchase of treasury stock	(0)	(0)
Proceeds from disposal of treasury stock	0	-
Proceeds from issuance of common stock	23	-
Other, net	(22)	(73)
Net cash provided by (used in) financing activities	(483)	(718)
Effect of exchange rate change on cash and cash equivalents	(299)	17
Net increase in cash and cash equivalents	524	1,841
Increase in cash and cash equivalents resulting from merger with unconsolidated subsidiaries	78	-
Cash and cash equivalents at beginning of period	6,930	7,533
Cash and cash equivalents at end of period	7,533	9,374